

leadership has to work with us to try and effect any change. For the past many months we have been unable to work with leadership but I think the one positive to come out of this incident involving this child is leadership is being forced to acknowledge the real widespread failure of parenting among the Mushuau Innu. I hope we can build on this. Lyla

-----Original Message-----

**From:** Dominic-Boucher, Veronica [mailto:VeronicaDBoucher@gov.nl.ca]  
**Sent:** Friday, October 07, 2011 11:54 AM  
**To:** Lyla Andrew  
**Subject:** Inquiry-- [REDACTED]

Hi Lyla – can you advise if this family was being followed by CYFS. Does [REDACTED] have siblings?

Veronica

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07/10/2011

**MacDonald, Sheree P.**

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**From:** MacDonald, Sheree P.  
**Sent:** September 29, 2011 4:00 PM  
**To:** Lundrigan, Wanda; Companion, Lori Anne; Dooling, Genevieve  
**Subject:** RE: Melvie

So what about the vacant position which is showing up on our data??

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**From:** Lundrigan, Wanda  
**Sent:** September 29, 2011 3:59 PM  
**To:** Companion, Lori Anne; Dooling, Genevieve; MacDonald, Sheree P.  
**Subject:** FW: Melvie

FYI

Wanda Lundrigan  
Assistant Deputy Minister  
(Service Delivery and Regional Operations)  
Department of Child, Youth and Family Services  
t: 709-729-3473  
f: 709-729-1049

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**From:** Delia Connell [mailto:delia.connell@lghealth.ca]  
**Sent:** Thursday, September 29, 2011 3:21 PM  
**To:** Lundrigan, Wanda  
**Subject:** RE: Melvie

Thanks,

There is no long term permanent position and we no ability to fill positions without approval from Government. Some of Sheshatshiu's current challenges have to do with staff being off on extended sick leave( social worker in hospital in Halifax, Natuashish CSW had a family member in a serious vehicle accident,etc.) due to unforeseen circumstances. We are hoping that this short term plan will allow time for the other staff to deal with their immediate critical issues and return to work.

Delia

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**From:** Lundrigan, Wanda [mailto:wlundrigan@gov.nl.ca]  
**Sent:** September-29-11 1:17 PM  
**To:** Delia Connell  
**Cc:** Whelan, Jackie  
**Subject:** Melvie

Delia, we are extending Melvie's services to you until the end of October. What worries me is whether or not the situation as it exists today will have altered by then. I need to know if there is a vacant FAO position that can be filled and if not, what is the plan for Melvie's departure at the end of next month. You can call me or send an e-mail when you get a chance. Jackie will advise Melvie, apparently she is fine with this arrangement.

Wanda Lundrigan  
Assistant Deputy Minister  
(Service Delivery and Regional Operations)  
Department of Child, Youth and Family Services  
t: 709-729-3473  
f: 709-729-1049

29/09/2011

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Natuashish

Page 1 of 2

**MacDonald, Sheree P.**

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**From:** Whelan, Jackie  
**Sent:** September 19, 2011 12:29 PM  
**To:** Companion, Lori Anne; Shallow, Michelle  
**Cc:** Lundrigan, Wanda; MacDonald, Sheree P.  
**Subject:** RE: Natuashish

Hi Lori Anne,  
Kimberley and I have a meeting scheduled this afternoon with Lyla and Lynne and I believe Delia will be joining us as well.

Jackie.

**From:** Companion, Lori Anne  
**Sent:** Mon 19/09/2011 12:30 AM  
**To:** Whelan, Jackie; Shallow, Michelle  
**Cc:** Lundrigan, Wanda; MacDonald, Sheree P.  
**Subject:** Natuashish

Jackie/Michelle:

Following our meeting last week, the following provides an overview of continued strategy regarding Natuashish and work we committed to undertake:

Strategy:

1. Assess supports required and determine funding availability to provide the supports.
2. Program operations - determination of reasons children are being taken into care : are children being removed for protection issues or because of lack of housing or for treatment for the children.
3. Caseload - determination of the kinds of cases in Natuashish and a process to ensure we only are doing work that is core the cyfs mandate.

Work we agreed to undertake in support of the strategy:

1. Update Gig on housing issue for discussion in the mou for transition. Responsible- Lori Anne
2. Obtain an order of magnitude of services being provided that are not core mandate for cyfs. Responsible: Jackie
3. If it is determined that the amount of time and services being provided outside cyfs mandate is significant, need to develop options for consideration by the group in this meeting, identifying options for obtaining these services from other partners, including the band council, and a proposed communication plan, noting political sensitivities in this area, Responsible : Jackie and Michelle.
4. Discussion with Labrador and aboriginal affairs regarding the current funding formula, information on funding for the healing strategy and who provides it and what include services does it include.  
Responsible: Lori Anne
5. Financial authorities in Natuashish - who has signing authorities? Responsible -Jackie
6. Assessment of supports required in Natuashish. Discussion with lyla. Responsible: Jackie.
7. Depending of supports required, discussion with Delia on availability of funding in LG health. If no funding available in

19/09/2011

Natuashish

Page 2 of 2

LG health, discussion is required with Gig. Responsible - Wanda.

8. Assessment/analysis of children in care - reasons for coming into care and assessment of whether the children are in care as a result of lack of housing or need for treatment. Responsible: Jackie and Michelle.

9. Bi-weekly calls with lyla to continue - responsible - Jackie.

Please let me know if I have misrepresented our discussions or if I have omitted any pertinent information.

I suggest that we endeavour to have another update ready for the end of September.

Jackie, please coordinate and follow-up as necessary.

Thanks.

Lori Anne

Sent Via BlackBerry

19/09/2011

**MacDonald, Sheree P.**

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**From:** Companion, Lori Anne  
**Sent:** September 18, 2011 11:58 PM  
**To:** Dooling, Genevieve  
**Cc:** MacDonald, Sheree P.  
**Subject:** Things to add to your radar

Hi Gig:

In several of our meeting last week there were a few issues that arose that are relevant to your processes.

1. Housing for staff in Natuashish - when Natuashish was created, there was allocation of 4 housing units to CYFS. Because CYFS had significant issues with hiring and the unit were not occupied for a period of time, LG Health has allocated the housing unit to nurses and there is now, no available housing for CYFS staff.

Sheree wanted to make sure you were aware of this as we begin discussions on the transition MOU. with LG Health.

*Assessment Backlog?*  
2. ~~Child waiting Placement program in eastern~~ - as you are aware we are paying for 6 additional staff for a child waiting placement program to assist with the ALA strategy. Funding has been approved to September 30. We are currently assessing whether we recommend continued funding until March 31.

Sheree is wondering if you have funding for these 6 worker projected to year end? If not, and the advice is to continue the program, we will need to discuss in terms of other priorities.

I can provide further clarification as necessary.

Lori Anne

Sent Via BlackBerry

**MacDonald, Sheree P.**

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**From:** Lyla Andrew [lyla.andrew@lghealth.ca]  
**Sent:** August 30, 2011 10:30 AM  
**To:** Delia Connell; MacDonald, Sheree P.; Shallow, Michelle  
**Cc:** paddon@nf.sympatico.ca  
**Subject:** meeting with the Federal Intergovernmental Affairs Minister, Peter Penashue  
**Importance:** High

This past weekend, at Minister Penashue's request, I met with him in Sheshatshit. He asked that I speak about child and family services issues in the Innu communities with him and Janice Charette, Deputy Minister of Intergovernmental Affairs, Deputy Clerk of the Privy Council; Sandra Buckler, Chief of Staff for the Honorable Peter Penashue, Minister of Intergovernmental Affairs, President of the Queen's Privy Council for Canada and Celyeste Power, for the Honorable Peter Penashue. Donna Paddon, who is Minister Penashue's representative in his riding here, was also present. The Grand Chief of Innu Nation was also present as was the Sheshatshiu Innu First Nation Chief Sebastien Benuen. They made their own presentations on other issues. I would be happy to advise in more detail what I shared. Suffice to say it was a personal reflection of my experience here and of the post colonial context of the Innu communities which in relation to the demographics of the Innu communities, make child protection work very challenging and, I suspect, very different from elsewhere in the province. Lyla

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*August 23/11 memo went to  
communications.*